

JAMELA RESOURCES CONSULTING IKUSASA ELIHLE

MONITORING AND EVALUATION

3 DAY TRAINING ACCREDITED BY SERVICES SETA NQF LEVEL 5, 16 CREDITS



COURSE OBJECTIVES

Monitoring & Evaluation is an important management function in today's business, NGO and government landscape. Its systems essentially focus on the tracking and evaluation of organisational performance. Government, as well as business managers are increasingly challenged to provide evidence for whether their projects or policies are achieving clearly defined outcomes and impacts.

Results-based monitoring and evaluation systems provide feedback on the actual outcomes and goals of the organisation's programmes and projects. Results-based systems require answers to questions like:

- What higher-order objectives and expected outcomes has the organisation set?
- Have measurable outcomes and impacts been achieved?
- Are these outcomes and impacts sustainable?

From this point of departure, it is essential that leaders, managers, teams and individuals in organizations, public and private, develop their skills to understand, track and report on monitoring and evaluation. This course on Monitoring & Evaluation will empower you to understand, direct and implement the phases of a robust and results-based M&E framework.

COURSE OUTCOMES

Upon completing this course, the participants should be able to:

- Develop an understanding of monitoring & evaluation and how these tools fit into the related processes of strategic management, project management and policy implementation;
- Learn about the Government-wide M&E framework and other related guidelines (Stats SA, Presidency indicators etc);
- Understand key M&E concepts, processes and practices;
- Understand a results based management approach;
- Understand and apply problem analysis tools;
- Design a results chain and work-breakdown structure and Gantt Chart;
- Understand M&E indicators;
- Understand data collection and data analysis for M&E;
- How to set up an M&E Framework; and
- Evaluation types, concepts and tools.

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COURSE CONTENT

- Module 1: Orientation
- Module 2: Performance management
- Module 3: Overview of M & E
- Module 4: Starting the M&E Process
- Module 5: Understanding Indicators for M&E
- Module 6: Developing indicators
- Module 7: Communicating the M&E Framework
- Module 8: Implementing the M&E Framework
- Module 9: Building capacity for M&E
- Module 10: Data collection & analysis for M&E
- Module 11: Identifying data sources
- Module 12: Evaluation
- References

DAY ONE

COURSE OUTLINE

- Introduction and course overview
- Organisational performance management
- · Monitoring and evaluation concepts and context
- Preparing for M&E in your work processes and projects
- Developing a work-breakdown structure
- Developing and selecting appropriate indicators for project outputs outcomes:
- Linking your indicators to baselines, milestones and targets

DAY TWO

- Setting up a monitoring and evaluation framework;
- Build capacity for M&E in your teams responsibilities, delegations and quality
- Facilitate team performance improvements using assessment findings;
- performance standards and Establish monitoring systems - linking individual and organizational processes

DAY THREE

- Understand methods and tools for basic data collection:
- · Understand methods and tools for basic data analysis;
- Understand the key uses of monitoring data: management, project evaluation reporting;
- Understand the difference between process and outcome evaluation practices; and
- Develop project evaluation reports.

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